The New Utah

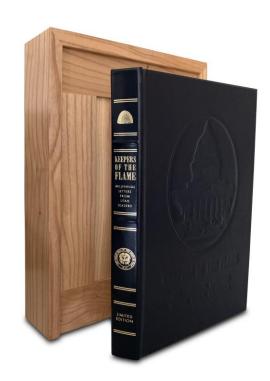
Keepers of the Flame

Utah: A National Success Story

Fiscal Responsibility Social Mobility Social Best-Managed State Happiest #1 Ranked Economy Youthful Diverse Economy And more... Covid-19 Performance

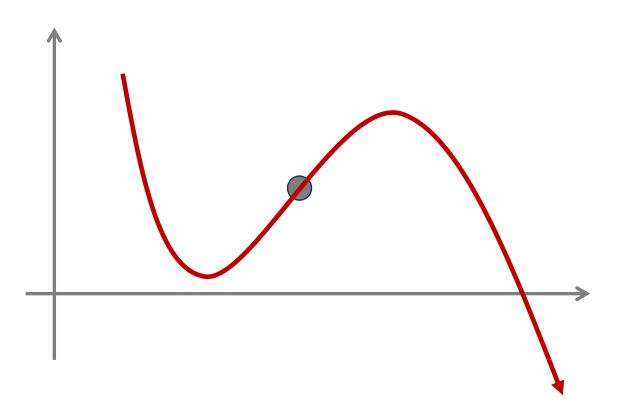
Keepers of the Flame

Millennial Letters from Utah Leaders, January 2000

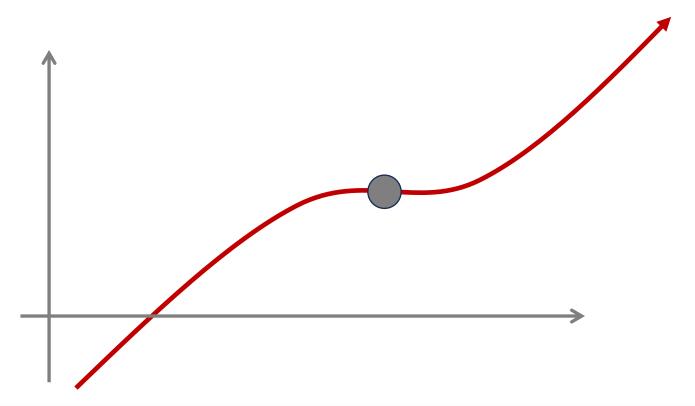




Inflection Point #1



Inflection Point #2



THE NEW UTAH IS HERE

The New Utah

OLD UTAH

NEW UTAH

Small State

Population rank 34th (1990, 2000, 2010)



More Populous, Mid-Sized State

Population rank 30th (2020)

Internal Growth (births)

34% of growth from migration (2000-2020)



External Growth (migration, much lower fertility)

61% of growth from migration (2021 and 2022)

Less Multicultural

9.5% minority (1990)



Multicultural

23.3% minority (2022) (30+% in 2040)

Young

9.1% age 65+ (2010)



Older

20.0% age 65+ (2050)

Strong Economy



Elite Economy

Utah job growth strong, but ebbs and flows

Utah job growth consistently best in nation and top COVID outcomes

Affordable Housing



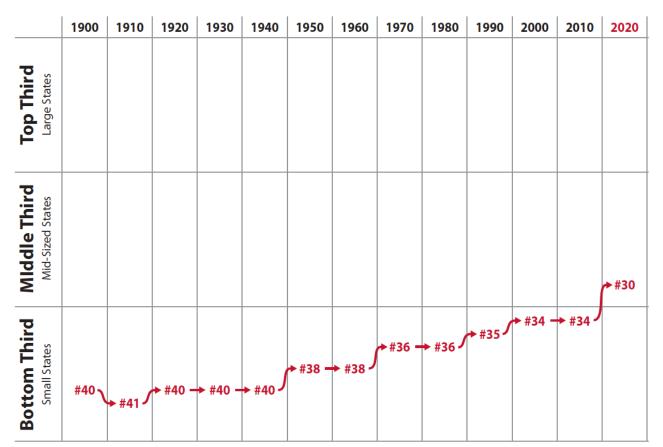
Unaffordable Housing

Utah housing costs to wages highly competitive

Utah housing costs represent major economic risk

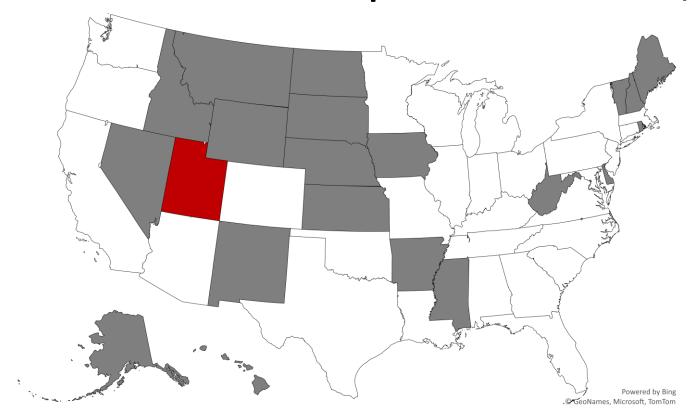
Source: Kem C. Gardner Policy Institute

Utah's State Rank by Population Size



Source: U.S. Census Bureau, Decennial Census

20 States Have Smaller Populations Than Utah, 2020



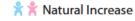
Note: States shaded gray had populations less than 3,271,616 in 2020. D.C. also has a smaller population than Utah.

Source: U.S. Census Bureau

Utah Components of Population Change



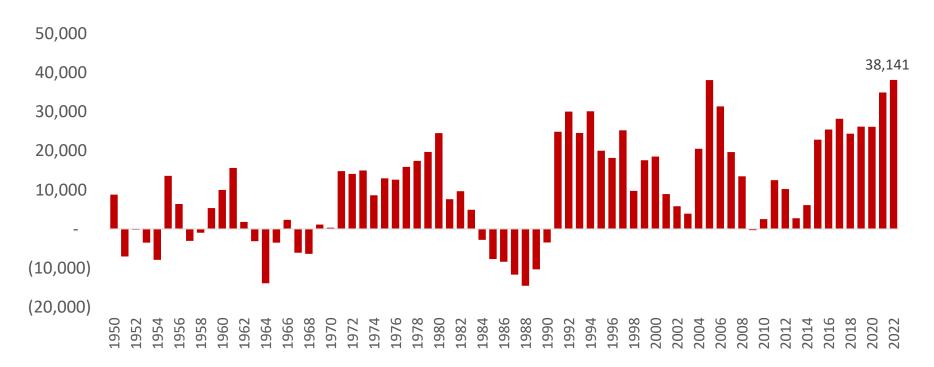




Source: Utah Population Committee

Utah Net Migration

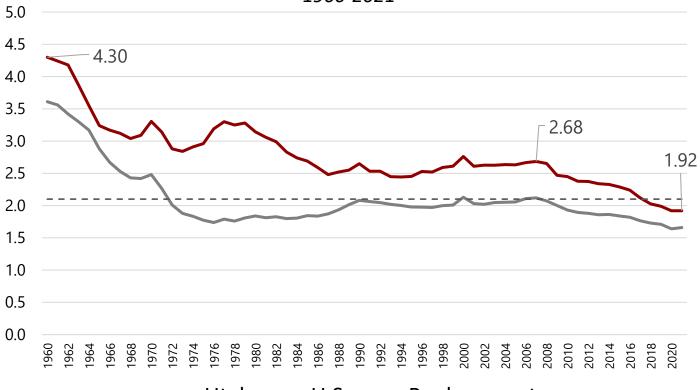
Utah experienced net migration in 31 of the past 32 years



Source: Kem C. Gardner Policy Institute, and Utah Population Committee

Total Fertility Rate

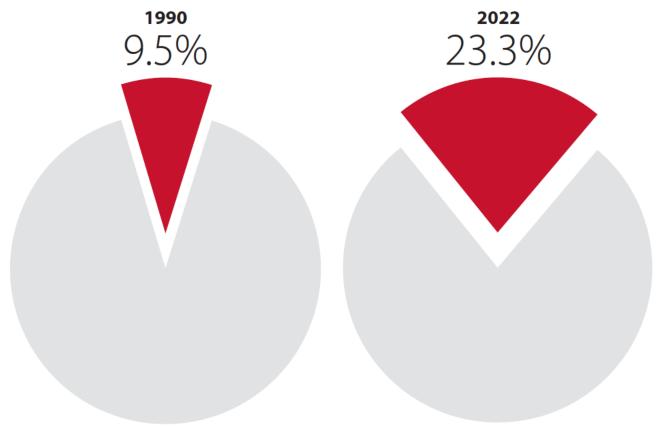




—Utah —U.S. --- Replacement

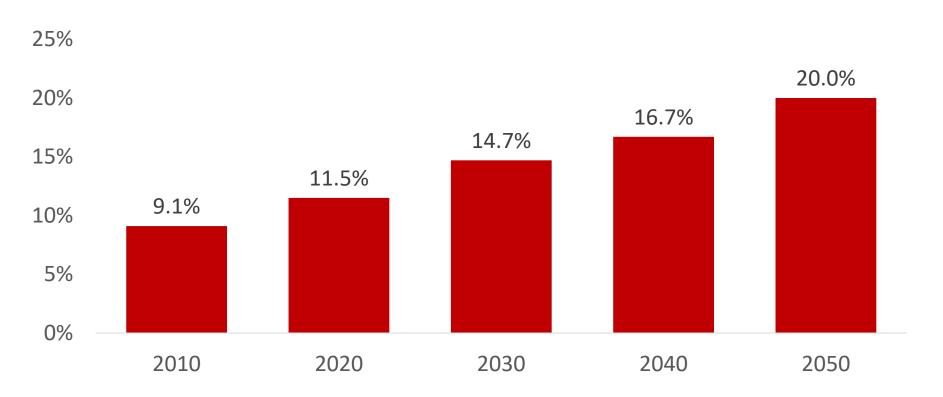
Source: National Center for Health Statistics

Utah Minority Population Shares



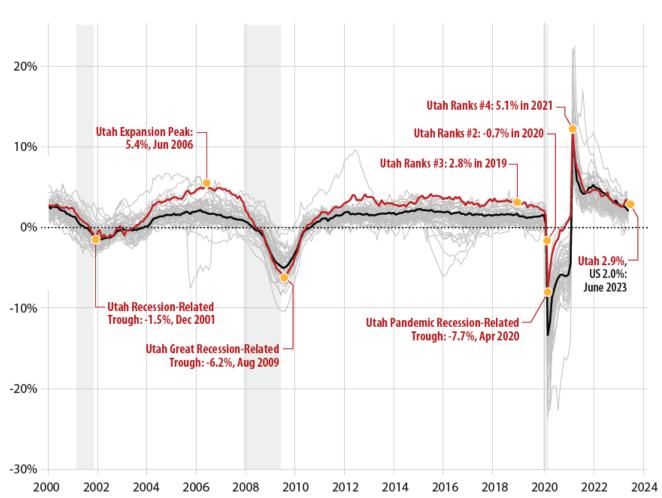
Source: 1990 Census and American Community Survey

Utah Population 65+ and Over



Source: Kem C. Gardner Policy Institute

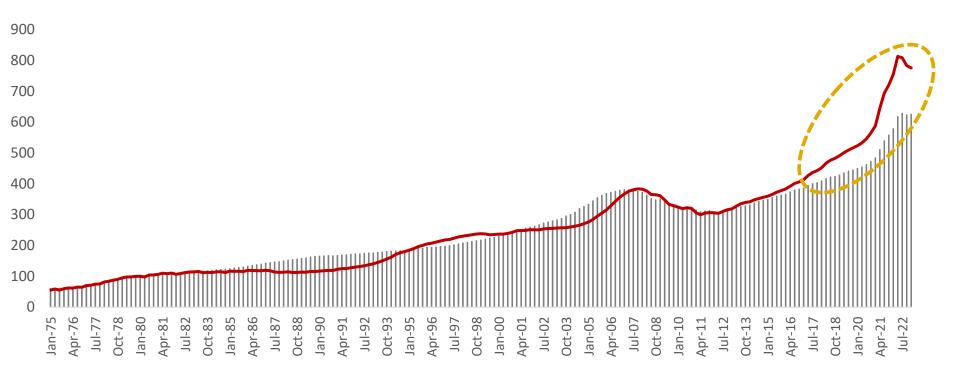
Job Growth for All 50 States



Source: Utah Governor's Office of Planning and Budget and U.S. Bureau of Labor Statistics

Housing Price Index

Utah and U.S., All Transactions



Source: U.S. Federal Housing Finance Agency

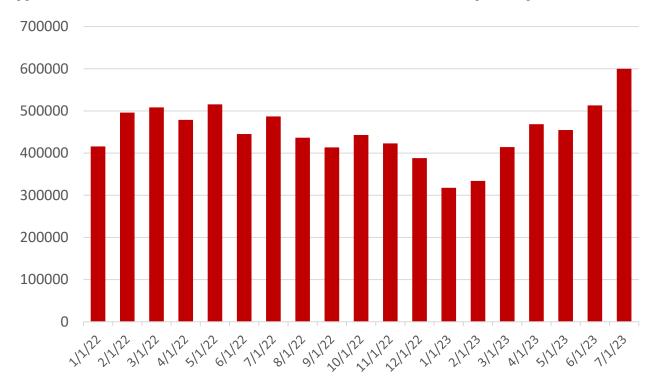
Strategic Questions

1. How do we grow and maintain the distinctive features Utahns value?

2. How do we remain prosperous and help all Utahns thrive?

Hours of Delay on Utah Roads

Difference between actual travel time and free flow travel time

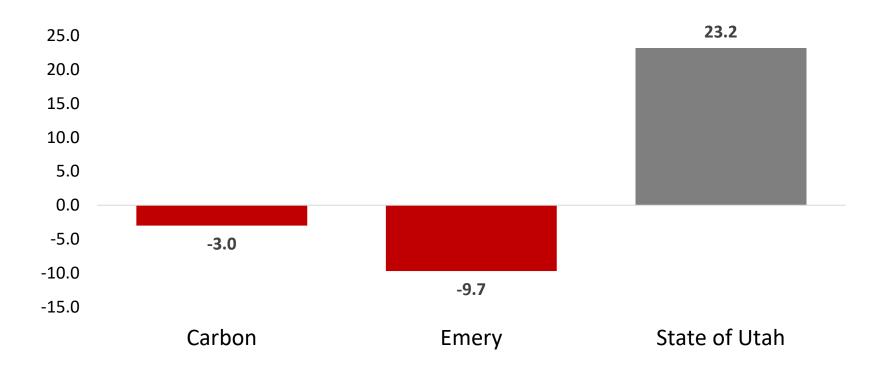


Note: Data for 2023 will be updated as additional information becomes available.

Source: Utah Dept. of Transportation

Coal Country Population Change

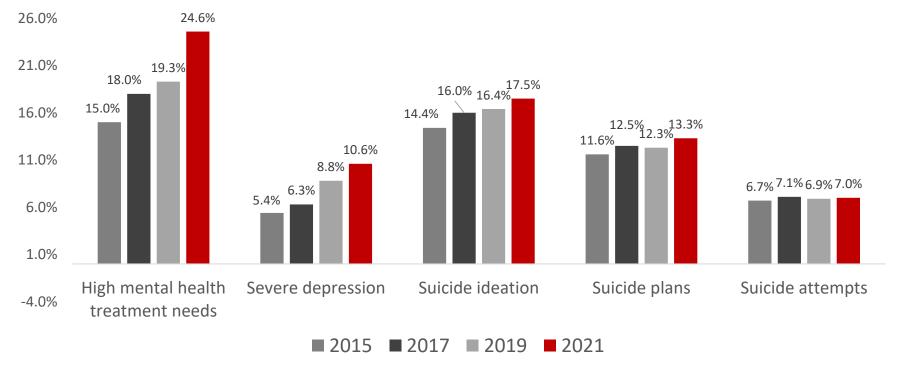
Coal-Dependent Counties Compared to State Average, 2010-2022



Source: Utah Population Committee

Utah's Youth Mental Health Indicators

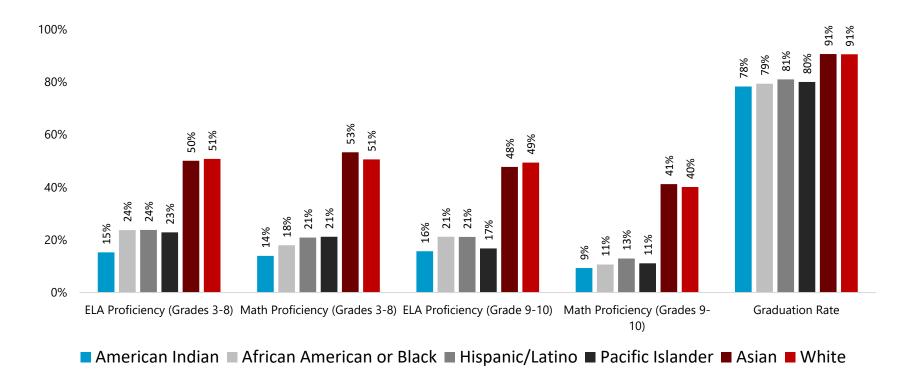
Share of Utah Middle and High School Students with Select Mental Health Needs, 2015–2021



Note: Survey responses are from students in grades 6, 8, 10, and 12.

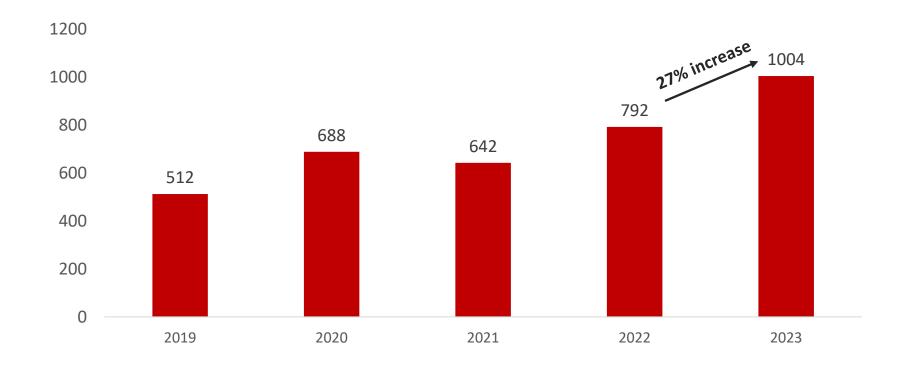
Source: Student Health and Risk Prevention: Prevention Needs Assessment Survey. Utah Division of Substance Abuse and Mental Health

Utah Student Achievement by Race/Ethnicity, 2022

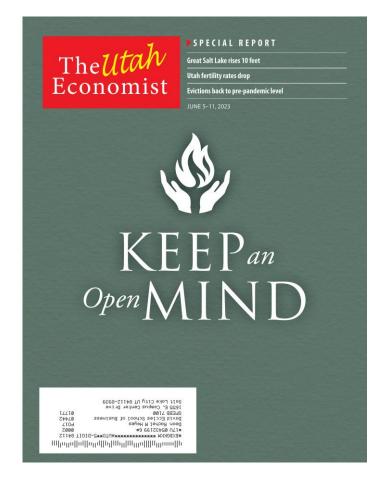


Source: Utah State Board of Education

People Experiencing Chronic Homelessness in Utah

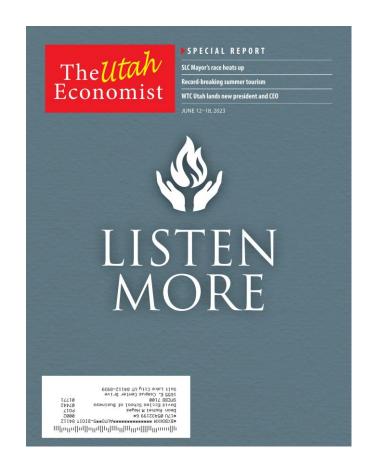


Source: Utah Point in Time Count (2021 is not comparable to other years because of inconsistencies caused by COVID)



"Be prepared to change."

- Pres. Taylor Randall



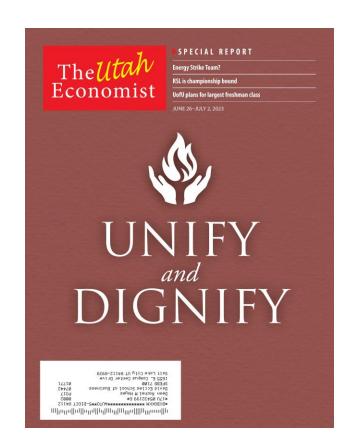
"The key to succeeding in the choir is to listen louder than you sing."

- Mack Wilburg



"We undervalue the future."

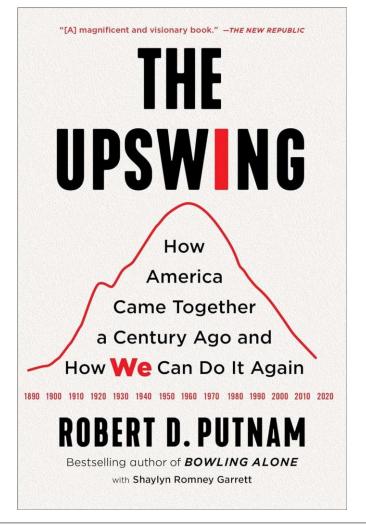
- Michael Lewis



"If we don't solve the problem of division, we can't solve any of the big problems of our time."

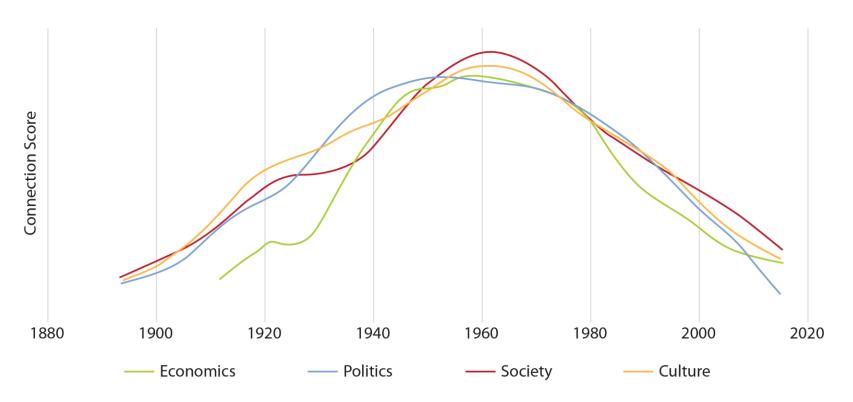
- Tim Shriver

Literature Wisdom

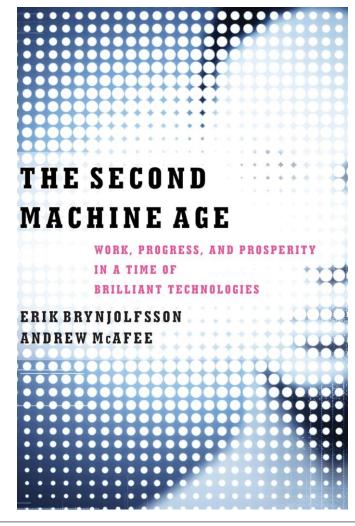


The I-We-I

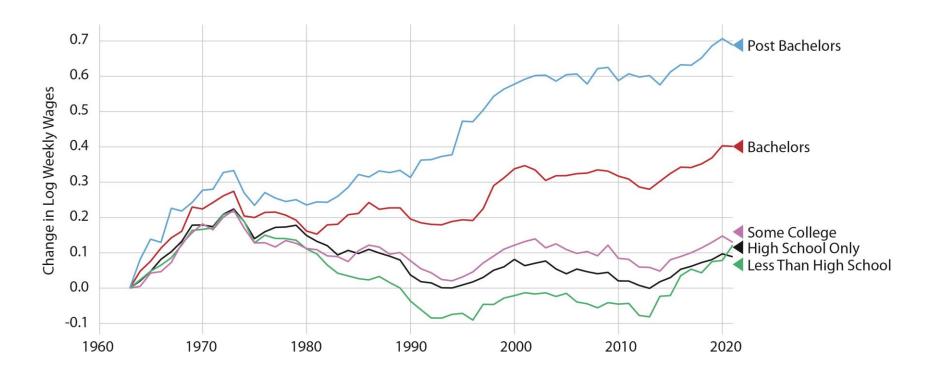
Economic, Political, Social, and Cultural Trends, 1985–2015



Source: *The Upswing*, Putnam and Garrett



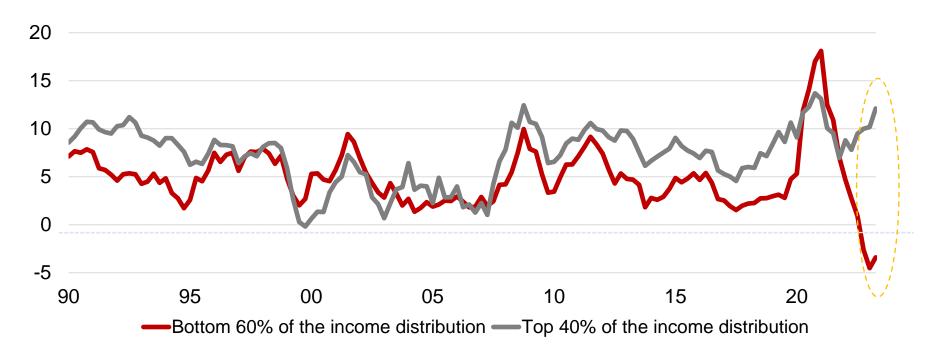
Wages for Full Time, U.S. Male Workers



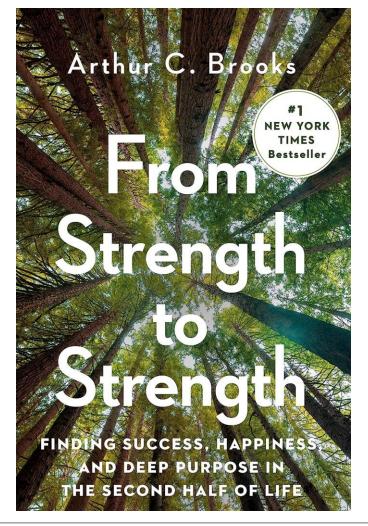
Source: The Second Machine Age, Brynjolfsson and McAfee and Kem C. Gardner Policy Institute

High-Income, Low-Income Saving Disparity

Personal saving rate, 4-qtr moving average



Source: Federal Reserve, Moody's Analytics

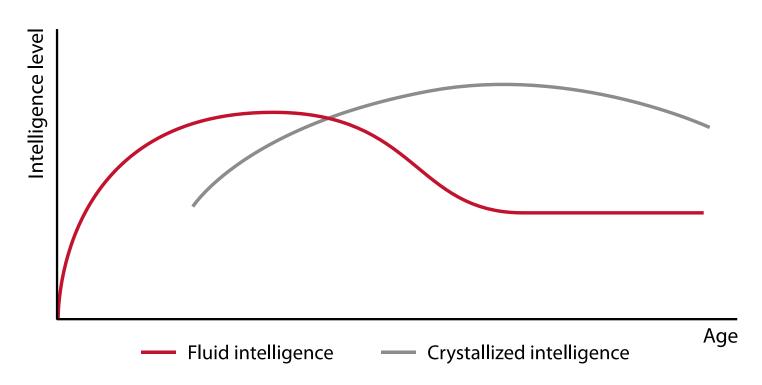


"The saddest aspect of life right now is that science gathers knowledge faster than society gathers wisdom."

Isaac Asimov, 1988

Fluid and Crystallized Intelligence

Moving from strength to strength



Source: Raymond Cattell and Donald Hebb as described in From Strength to Strength, by Arthur Brooks