Brigham Young University | Marriott School of Management

Outreach

George W. Romney Institute of Public Management



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Summer 2001

THE GOOD NEWS AND THE BAD NEWS ABOUT MPA RANKINGS

The Romney Institute was ranked 57 in the newest rankings of *U.S. News* and World Report. This was an improvement from our previous ranking of 79—we feel gratified about the increase in the ranking. That's the good news. The bad news—we are not in the top 50 so we didn't make the printed copy of the magazine.

Every three years, each member school of the National Association of Schools of Public Affairs and Administration (NASPAA) receives two ballots, one for the dean or department chair and the second for a faculty member. These two individuals rank every NASPAA program on a one to five scale. This is a reputational ranking in the extreme, as there are no objective criteria involved in the ranking. It is supposedly a ranking of MPA programs. However, this year there were only seven schools in the top 57 that do not offer a PhD program. We are ranked number 7 of schools without a PhD program. Arguably, in

a reputational poll such as this, schools granting a PhD would have a better but not necessarily deserved reputation, which may or may not be related to the quality of their MPA program. We noticed, when given our ballots, we ranked schools higher with which we were more familiar. Frequently this was based on knowing faculty at the school through their research, or knowing someone who had received a PhD from the university. We found we were not ranking the MPA program; rather we were basing our ranking on other factors.

Another interesting result was the clustering of higher ranked schools geographically. Public Administration programs are clustered on the Eastern Seaboard, in the Midwest, and in California; all of which are population centers, so naturally there are large numbers of public programs in these areas. Schools in these areas tended to be ranked higher than schools in the less populated areas in the U.S. such as the Mountain states,



Northern Plains states, or the Northwest. This may be a factor of

familiarity based on proximity.

Schools of public administration have been working to arrive at criteria for rankings, as there is concern about the current system; however, they have been unable to reach consensus about criteria. MBA rankings are based on such factors as undergraduate GPA and GMAT scores of admitted students. percentage of applicants admitted, income upon graduation, etc... Public Administration has not settled on a criteria based ranking system. As a side note, there have been two attempts to study criteria based rankings. Reported in the Public Administration Review the earliest published in 1983 used the criteria of Presidential Management Internship Placement. Using this criteria BYU was ranked as sixth behind Harvard. Indiana, Princeton, American and George Washington. The second article used faculty publication rates as the criteria - BYU was not ranked highly in this article.

Best of Luck to the Class of 2001

JJ Allen
Bob Autrey
Lynn Bernhard
Rex Billings
Judy Brackett
Jason Brush
Erin Buell
Eric Bultez
Penny Casperson
Rob Christensen
Mandi Cohn
Bill Cope
Tim Daniels
Greq Danklef

Phil Dean
Eric Edwards
Aaron Eliason
Bill Fotu
Doug Francom
Allison Griffiths
Kim Guess
Rich Hallmark
Krescent Hancock
Gordon Hansen
Alan Hardman
Rick Harwood
Nate Hatfield
Jeff Hodges

Stan Hollingshead Nikki Hunter Tim Ingo Kehau Jones Lorin Killian Mike King Wilton Leauanae Derik Leavitt Alan Lisonbee Matt Little Joel Macey Ty Mangrum Fred Meaders Larry Mendez

Allen Nelson
Becky Nesbit
Alonzo Nez
Marilyn Noronha
Darren Olayan
Carol Ormond
Robyn Pinegar
Gina Poggio
Bill Pray
Anna Sargisian
Tony Smith
Lori Sowards
Tim Stanley
Rick Stephenson

Larry Stott
Rick Tuha
Robert Toone
Arie Van De Graafi
Chris Wakeland
Kristie Waldron
Xinli Wang
Johnathan Ward
Sarah Westerberg
Aperhama
Wharemate

Rick Wixom Peggy Young Terry Zaugg

State of the Institute



Robert J. Parsons, Director

Greetings from the faculty, staff, and students of the Romney Institute of Public Management. I appreciate this opportunity to report the institute's activities and current events.

As of this date we have placed 87 percent of the graduating class of 2001. Those who are not yet employed have interviews scheduled with various institutions. The geographic locations of employment for this graduating class include Salt Lake City, Phoenix, Sacramento, Houston, California, New York, and Washington, D.C. The placement of these students has been with such organizations as AMS, state auditor and finance offices, Deloitte and Touche, and the U. S. State Department to name just a few.

The students in the class of 2002 are currently enjoying their summer internship experiences.

The student internships are with a variety of public and not-for-profit organizations in Utah, California, Nevada, Florida, Washington, D. C., Tokyo, Laos, Western Samoa, and Thailand. Nine of our first year students also participated in a Study Abroad Program for three weeks in May. The program included visits to six Asian countries including China, Singapore, Hong Kong, and Thailand. The host organizations for this year's internships are city managers' offices, HELP International, Intermountain Health Care, Ivey and Young Law Firm, Mercer, Inc., Proctor and Gamble in Thailand, state audit and finance offices, the World Bank, and local institutes of higher education.

Eighty applications have been received for the on campus class of 2003. Approximately 45 students will enroll this fall. The average incoming student is 24 years of age and 46 percent are women. Twenty-seven percent of the enrolling class are married, 65 percent have served missions for the Church of Jesus Christ of Latter-day Saints, and nearly one third are bilingual. The average GPA for the class of 2003 is 3.58 with an average GMAT score of 560. One-third of the students who will start their MPA degree this fall have a GPA higher than 3.7 and a GMAT score of more than 600. We are excited about the opportunity of learning with these students over the next two years.

Relative to the faculty, Rex L. Facer will join our faculty this fall. Rex is receiving his PhD from the University of Georgia with research and teaching interests in the areas of local government management, organization theory and behavior, and organizational change. We are delighted to have Rex join the faculty of the Romney Institute. As many of you may know, Larry Walters has accepted the position of director of the MPA program at George Mason University in Virginia. We wish him great success in his new assignment. At the June meeting of the Utah Chapter of the American Society of Public Administration, Doyle Buckwalter was given a distinguished service award for his many years of service to the public sector. We congratulate him on this well deserved award.

Finally, a note of thanks to each of you for your support and response to our current fundraising and alumni outreach efforts. Many of you have already responded to the request to update our data files and to raise funds for the urban management scholarship endowment. The matching gift to your donations currently being provided by an anonymous donor certainly enhances the success of our fundraising campaign. Vicki Okerlund and her staff are working hard to update our alumni database and establish four other alumni groups similar to the BYU City Manager Alumni and Friends. Our plan is to establish additional alumni and friends groups this fall. These new groups will be associated with the Governmental Financial Officers Association, the Society of Human Resource

Management, National Conference of State Legislatures, and International Personnel Management Association. In addition to these alumni groups, we are planning to hold several alumni luncheons in California, Texas, Washington, D. C, Nevada and Arizona to continue to build our friendship with each of you. Again, thanks for all that you do for us in terms of donations, providing internships, and assisting with the placement of our students. We look forward to meeting with the BYU Alumni and Friends group in September at the International City/County Managers Association meetings in Salt Lake City.

EAR

You may be familiar with the saying, "every member a missionary." Well, the Romney Institute has a similar motto, "Every Alumnus a Recruiter," or the acronym EAR, for you government types.

The Romney Institute needs your help in recruiting the best and the brightest students for both our full-time day MPA program and our Executive MPA program—offered at the BYU Salt Lake Center. In the past, we have found that alumni referred a majority of our applicants. So, please remember to mention the MPA or EMPA programs to coworkers or friends who are looking to advance in their career or receive more training in their field.

You may refer interested individuals to us at (801) 378-4516 or have them e-mail vincent_fordiani@byu.edu.

Thank you for your time and your dedication in helping the Romney Institute recruit the best and the brightest. And remember, "Every Alumnus a Recruiter (EAR)."

Sincerely,
Vincent Fordiani
Director of Student Services

Administrator of the Year 2001 Elder Alexander B. Morrison

The Romney Institute named Elder Alexander B. Morrison, emeritus member of the First Quorum of the Seventy of The Church of Jesus Christ of Latter-day Saints, as its Administrator of the Year.

"Elder Morrison's example of ethical and moral commitment as well as his years of untiring public service make him a deserving choice for Administrator of the Year," said Robert Parsons, chair of the Romney Institute.

Romney Institute.

Elder Morrison visits with Dr. Knighton at the Administrator of the Year Banquet on March 31, 2001

Elder Morrison was named a member of the Church's First Quorum of the Seventy on April 4, 1987. He served as president of the Church's Utah North and the North America Southeast Areas. At the time of his call, Elder Morrison was a professor and the chairman of the Food Science Department at the University of Guelph in Ontario, Canada. Previously, he served as assistant deputy minister of the Department of National Health and Welfare of the Government of Canada in Ottawa. Elder Morrison earned a PhD from Cornell University.

Elder Morrison addressed faculty, students and guests at a banquet held in his honor. He spoke of the opportunities and challenges of globalization. "The world is becoming, in effect, smaller, more integrated and more interrelated," Morrison said. "Each of us . . . has to learn to deal with the increasingly complex economic, social and environmental problems in the non-linear system which represents the world around us."



"This award is given annually to an outstanding man or woman who has achieved distinction after many years in management in the public sector. This individual has those personal and professional qualities which are recognized and honored by peers and which we expectof our graduates in the Master of Public Administration Program. It is the dedication to exemplary ethical and moral commitments as well as the years of untiring public service that we honor."

—Administrator of the Year Award Plaque



Each year, in conjunction with the Administrator of the Year Banquet, the Romney Institute awards two graduating students from the MPA Program who have demonstrated academic and personal excellence.

The Stewart L. Grow award is given to one student each year who demonstrates qualities exemplified by Grow—founder of the MPA Program at BYU—including service and volunteerism. Students nominate and elect a winner from among their peers. This year's winner was Johnathan Ward (pictured above right) from Orem, Utah,

The Karl N. Snow Award is named for the founder of the National Association of Schools of Public Policy and Administration. It is given to the daytime student with the highest academic record since beginning the MPA. Becky Nesbit (above center), from Colorado Springs, Colorado, was the recipient this year with a graduate GPA of 3.99.

Students Recognized for Academic Performance, Citizenship

The Lennis M. Knighton Award is named for the third director of the Institute of Public Management who oversaw the development of the Executive Program. It is presented at a separate banquet to the graduating executive student with the highest GPA. With a graduate GPA of 4.0, this year's recipient was Sarah Westerberg (above left) from Billingham, England.





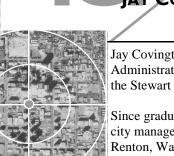
Alumni of the George W. Romney In

G. Kent Streuling is currently the Director of Human Resources at America First Credit Union, headquartered in Riverdale, UT. AFCU is Utah's largest credit union and one of the largest credit unions in the United States. Kent and his staff of six are responsible for all aspects of HR for the 1000 employees located at the credit unions 46 locations from Logan, Utah to Mesquite, Nevada. Prior to joining AFCU Kent worked for the Larry H. Miller Sports and Entertainment Group as the Director of Human Resources where he was responsible for the HR functions at the Delta Center, Utah Jazz, KJZZ TV, Fanzz Retail Stores, LHM Food Services, LHM Advertising, and the Salt Lake Golden Eagles Hockey Club. Kent is involved in the Society for Human Resource Management where he currently serves as the State Crossroads Convention Chair and is the State Director-Elect. He also serves on the Executive Committee for CUNA's HR Council. Kent and his wife Mary are the parents of 4 children and currently reside in Syracuse, Utah.

The Romney Institute is establishing alumni and friends groups similar to the ICMA Alumni and Friends group that has existed for many years. The purpose of these groups is two-fold 1) to provide a dinner meeting during the respective conference where members can invite a speaker and mingle with colleagues from other areas; and 2) to provide an opportunity for current students to attend a conference and network with professionals in their area of interest. If you attend any of the conferences listed and would like to be a part of the group, email us at <a href="majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated-majorated

In the coming months Dr. Robert J. Parsons will be hosting several alumni luncheons. The dates and times are listed to the right. Please email us if you are located in any of the areas and would like to ensure that you are invited.





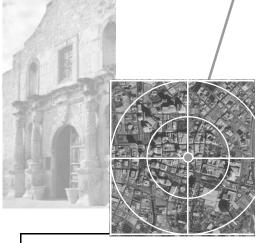
Jay Covington received his Master of Public Administration in 1982, and was the recipient of the Stewart L. Grow award that year.

Since graduation, Jay has worked in the field of city management, serving in Vancouver, and now Renton, Washington. He is currently the Chief Administrative Officer for the City of Renton. Jay helped develop a downtown association in Renton,

and served as an officer in that organization for five years. He currently serves on the Board of the Chamber of Commerce.

In addition to his duties with the City, Jay has served as a board member, vice president and president of the Washington City/County Management Association and as a board member of the Association of Washington Cities. He has also been active in community organizations dealing with youth, serving on the Board of Children's Home Society of Washington, and Communities in Schools of Renton.

Jay has remained active in Scouting as an adult leader, and serves in the bishopric in his ward. Jay has been married to Sharee Merrill for nearly 24 years, and they are the parents of seven year-old Cody.



William Thomson was appointed Arizona's Deputy Auditor General effective October 23, 2000. Mr. Thomson assists the Auditor General in managing the Office's day-to-day operations. His other responsibilities include strategic planning, internal communications and the development and implementation of new functions assigned the Office by the Legislature.

Friends

ITUTE OF PUBLIC MANAGEMENT

Upcoming Alumni Luncheons

San Antonio, Texas

August 13, 2001

Central Utah

September 20, 2001

Southern California

September 2001

Northern California

September 2001

Carson City, Nevada

September 2001

Salt Lake City

October 2001

Washington, D.C.

October 26, 2001

Dallas, Texas

January 10, 2002

Houston, Texas

February 27, 2002

Phoenix, Arizona

March 25, 2002

Arthur D. Hunter graduated from Westminster College of Salt Lake with a degree in accounting, and earned his MPA from the Romney Institute in 1988. He has worked for Sandy City in a number of capacities since 1971. His services there have included City Recorder, City Treasurer, Finance Director, and he currently serves as Director of Administrative Services. In 1989, Art was selected as Manager/Leader of the Year by the Sandy City Employees Association, and in 1998 he received the Total Quality Award for improving the city's benefits without increasing costs. In addition to those honors, Sandy City has been recognized with the Government Officers Association's

FINANCE OFFICERS

Art and his wife, Judy, are residents of Sandy, Utah. They have five children and eight grandchildren.

Certificate of Achievement for Excellence in Financial Reporting for fifteen



LEGISLATIVE WILLIAM THOMPSON

Mr. Thomson previously served as director of the Performance Audit Division from 1982 until his appointment. Prior to joining the Office in 1978, Mr. Thomson worked in performance auditing for the Utah Legislative Auditor General. Mr. Thomson has a Master's Degree in Public Administration (MPA) from Brigham Young University and a Bachelor's Degree in Law Enforcement, also from Brigham Young University.



consecutive years.

JAMIE DAVIDSON

Jamie Davidson received his Master of Public Administration from Brigham Young University in 1996. He has worked in Sandy City, Utah as a personnel officer and assistant to the chief administrative officer, and is currently Sandy City's director of personnel and management services.

Jamie is a board member of the Utah Chapter of

IPMA, a member of ICMA and SHRM. He and his wife of eight years, Judy, live in Lehi, Utah with their three children.

This year the International Personnel Management Association (IPMA) Training Conference will be held in Nashville, Tennessee on October 14-18. While you are in Nashville, plan on gathering with other Marriott school graduates in the HR profession to catch up on what's new and happening with alumni throughout the nation.

For more information about the conference, contact IPMA at www.ipma-hr.org or contact me directly at (801)568-7128/email: sandypo.jdavidso@state.ut.us. I look forward to seeing you in October.

Lost Alumni

Teerachaichar

Wiroj Tirakungovit

Lawrence Crosby

Karnchanaviro

Michael Moody

Yasuo Niiyama

Robert Reeve

Reed Searle

Curtis Flowe

Terry Liebel

Joel Richards

John Rowe

Elmo Sandoval

Parinya Subbunrod

Michael McCraley

Chaiyot Satchachai

Don Thompson

Brady Earlewine

David Bleyle

John Graham

Terry Pancake

Barbara Riley

Amos Akban

Robert Moreland

Sally Duke

John Powless

Dennis Cooper

William Dunn

Darwin Gubler

Richard Horlacher

Archibald Hudgins

Curtis Elton

Henry Kale

Gary Laird

Jeff Peirce

Walter Polley

Wayne Summerill

Class of 1979

Kenneth Weihs

Russell Bennion

Marta Clark

Glenn Tillotson

Class of 1974

Class of 1975

Class of 1976

Class of 1977

Class of 1978

Paul Platt

David Ivory

Chakra

Class of 1973

Ever wonder what happened to the people you argued with about prisons and tax laws, ethics and ambiguity? So do we. And we're banking on the notion that some of you have a better idea how to find your classmates than we do, so here's a list of the alumni we haven't been able to pin down. Take a look through your class list, see if you recognize any of the names. See if your name is there! If you know how to contact anyone listed from your class, e-mail us at mpaalumni@byu.edu or call 801-378-1468 and we will be eternally grateful.

Class of 1966 Brent Birtcher Wilmer Tanner

Class of 1967 ludith Henderson Helge Reistad

Class of 1968 lack McIntosh

Richard Thurston David Tolbert Douglas Wells

Class of 1969

Robert Haycock Ronald Jensen Kamal Kapadia lay Southwick

Class of 1970

luan Rodas-Martinez Martin Seneca Kent Stevenson Glen Vernon

Class of 1971

Yeong Feng Chou Wallace Ferrier Rodger Galland Damianos Hilsaca Chaiyasit Hotarakit Kitcha Kanchanadeb Larry Lunnen Gary Mack Chuchart Poonsiri Kanda Pulsiri Ralph Rice Lyman Severe Brent Soffe

Class of 1972

Manas Changsubhan Chung Ho Chao Lynn Durham laroen Gobsuk Kimberly Higbee Dale Jordan Michael Olsen Pornsak Phongphaew Chaivant Poshyanonda Bruce Slater Dheerut Soonthornratanarak Sonchai Supol

Grishana

Gordon Hall Joseph Harris John Miller Russell Richards Scott Ries Brian Schlaak **Donald Terry** Richard Warne Nicholas Zullo

Class of 1980

Paul Brenner Gordon Burt David Crook Mark Dalley Louis Dorny Ronald Francis William Hawkins Philip Howell Chen Hung Semisi Lavaka Ronald Lewis Larry Linn Ramon McCombs Lincoln Meyer Charles Veltri David Warren

Class of 1981

Oneil Brereton Larry Butler Ronald Davis David Fitzgerald Eric Frame David Green Mark Jackson John Koch David Marshall Alleah McCarthy Randy Mortensen Leroy Pierson Kevin Richardson Vaughn Ross Tamotsu Sakuma

Class of 1982

Larry Anderson Philip Anderson Gary Bergera **Donald Bogardus** Martha Burbidge Dee Chilinski Kent Francis Marjorie Gold Jerry Harper David Hefner Robert Janzen Donald Kasper Paul Lund Glenn McMurtrey Julie Morgan Ricky Nelson Brenda Sanford Randolph Smith Frederick Sorensen William Southerland

Jorge Tejeda Peraza

Nien Tien

Kim Ventura

Class of 1983 Emmanuel Adeleke

Charles Defranchi Richard Hollingshaus Stephen Hopkins Ann Jensen Sione Latu Russell Logan Sialaiti Lotulelei **David Loveless** Zenas Moreno Byung Pak Linda Peters Robert Pixton Martha Quist Lora Seelof Bryan Silva

Class of 1984

Barbara Crawford Floyd Handley Michael Hoglund Shurwin Huff Randy Johnson John Metallo Christopher Nelson Richard Nuffer **David Powers Eva Powers** Joseph Reno **Dennis Roberts** Daniel Sego Patricia Sego Cindy Walter

Class of 1985

Terry Dennis Dina Jarrah William Memmott Colin Molzen Craig Redding David Reffert Janis Thomas Kelly Wing Ralph Woolston

Class of 1986

Bill Callahan Ming Cheng Ching Chin Carl Fowles James Harris Lexie Holbrook Reed Jenkins lose Ruilova Matthew Salmon Tonya Stallings Kevin Watts Lisa Wong

Class of 1987

Terel Grimley Calvin Harper Kowlton Itaaehau Koo Kang Shaila Marcusen Darrell Moon Martin Privette Laura Rackley Timothy Richardson Keith Simpson Andrew Walker Albert Walles Ting Yeung

Class of 1988

Troy Atnib Debra Bair Peter Birkholz Roger Butler William Earl Diane Lawyer **Bradley Meads** Larry Moody William Nakai Scott Putnam Irene Rees Charles Smith Michael Smith Randall Voss Carl Wiese

Class of 1989

Elsie Brinegar Joaquin Busquets Laurie Bybee leffery Dean Gaylen Lawyer Yuk Nam Leung **Bryan Norton** Thomas Peterson Phelon Rammell Norma Sanchez Raymond Wu

Class of 1990

Daren Deadmond lack Evans **Bryant Garrett** Marion Hanson Trisha McDonald Douglas Pennock Shirley Rockwood Arlene Sion Ryan Tew Susan Towler

Class of 1991

Scott Bradley Tenney Jensen Dean Kaelin Michael Pientka

Class of 1992

Ivan Carmi Robert Crowther Dana Currie Lee Ellenburg Mark Freeman Robert Knutsen Gabriella Lewon Joanna McCormick Mark Pyper Hal Romrell Owen Stanford **Todd Thomas** Lynette Vance Scott Ward Walter Williams

Class of 1993

Michael Bezas Robert Jenkins Melodie Jones Jenifer Kelson Robin Nelson lames Powner Darlene Sherwood

Class of 1994 Elizabeth Guanuna Hae Kim Elizabeth Lingren James McMahon Robert Peterson Clair Read Kapiolani Sikahema

Class of 1995 Jamey Anderson

Huan Chen Jaime Figueroa Vincent Jenkins Sang Kim Young Kim Yi Li Clyde Oliver Amy Olsen Felicity Svenson James Welch

Class of 1996 David Alvarez Martin Monks **Todd Richardson**

Leisa Tucker Lili Wu

Class of 1997

Travis Boren Mwabilu Ngoyi Bruce Quick Charlie Revillo

Class of 1998

Shawn Bingham Jonathan Boutelle Cam Caldwell Donald Llewellyn Lowell Richards Marilyn Tucker

Class of 1999

Laura Anthony Paul Conrad Brian Davis Klinton Donaldson Geoffrey Dunning Samantha Logan Steven Marshall Peggy Murphy

New Alumni Award

The Romney Institute has established the N. Dale Wright Outstanding Alumni Award as a means to not only honor Dale for his years of service to countless MPA students, but also to honor an alumnus of the Romney Institute. This award will be given annually to an alumnus who

- has demonstrated extraordinary service and leadership in the work environment and the community
- has been an active community volunteer
- maintains and exhibits high standards of excellence
- has gained the respect and loyalty of colleagues

Nominations are accepted from alumni, students and faculty. If you have someone that you would like to nominate, please send it to Neil Brady, Chairman of the RIPM Awards Committee with your nominee's name, address, and telephone number, and a short paragraph telling us why you think that this individual should receive the N. Dale Wright Outstanding Alumni Award. The recipient of the award will be invited to campus at our expense for a couple of days to meet with the faculty and students, and will also be given a cash award. Please make your nomination by September 15, 2001. To contact Neil, you can write to 774 TNRB, BYU, Provo, UT 84602, telephone (801) 378-4424, e-mail neil brady@byu.edu, or fax (801) 378-8975.



Professor Honored for Lifetime Service

Emeritus Professor Doyle W. Buckwalter received the lifetime service

award from the Utah Chapter of the American Society for Public Administration (ASPA) on 4 June for his 30-plus years of service to students at the Marriott School of Management, the Romney Institute of Public Management and the ASPA.

Buckwalter came to Brigham Young University in 1968 where he taught

international relations in the Political Science Department. Five years later, he moved to the college of business to become a part of the Institute of Government Service—precursor to the Romney Institute of Public Management.

During his career at the Marriott School, Buckwalter served as the director of the Romney Institute's internship program and established ongoing internship opportunities for Romney Institute students with local and national organizations.

"I consider my experience at BYU a remarkable opportunity," Buckwalter said. "One of my great thrills is following the career paths of Romney Institute graduates and observing the marvelous contributions in their professional, gospel and family settings."

Buckwalter—the recipient of the Boy Scouts of America's Silver Beaver Award, the highest award an adult scouting volunteer can receive—has inspired many students to serve their communities by pursuing careers in public administration.

As reported online at: http://msm.byu.edu



Vicki Okerlund

Vicki Okerlund is the new director of external relations for the Romney Institute. Among her duties are establishing the alumni and friends groups similar to the ICMA Alumni and Friends and holding alumni gatherings. Vicki received her MPA from the Romney

Institute in 1991. She has also worked with Bob Parsons as a research associate. She has coauthored and published several articles with him including a study involving the recruitment and retention of allied health personnel. She lives in Highland, Utah with her husband, Eric, and their two children Kylee (6) and Ryan (3).



Vincent Fordiani

Vincent Fordiani, director of student services, joined the Romney Institute in January. His background includes employment with the State of Utah Department of Workforce Services where he worked as a Senior Employment Counselor and Department

Liaison with Utah Valley State College. His new duties with the Romney Institute include recruitment, admissions, advisement, and coordination of student placement. He is currently enrolled in the EMPA program and is scheduled to graduate in April 2002. Vince resides in Orem, Utah with his wife, Erica, and their three children, Anna (5), Olivia (4), and Anthony (1).

Faculty Articles

The following scholarly publications were written or edited by Romney Institute faculty in 2000. Entries followed by an asterisk (*) indicate collaborative work with outside authors. Space constraints do not allow for full citations; interested parties may email mpa@byu.edu.

Critically Reviewed Scholarly Journals and Proceedings

Adolphson, Donald L. "The Potential for Natural Capitalism in Yunnan." *Proceedings of Cultural & Biodiversity Congress 2000.**

Baker, William H., Karl L. Smart, and Kristen B. DeTienne. "Pro-Soft Corporation." Case Research Journal.*

Brady, F. Neil and Warner P. Woodworth. "A Mormon Perspective on Business and Economics." Spiritual Goods: Religious Traditions and the Practice of Business.

Buckwalter, Doyle W. and Robert J. Parsons.
"Local City Managers' Career Paths: Which Way

to the Top." Municipal Year Book, 2000, International City Managers Association.*

Cornia, Gary C. "An Analysis of the Feasibility of Implementing a Single-Rate Sales Tax." National Tax Journal.*

Cornia, Gary C. "The National Tax Association's Project on Electronic Commerce and Telecommunication Taxes." *National Tax Journal.**

Cornia, Gary C. and Ray D. Nelson. "State Fiscal Planning and Budgeting Using Revenue Semaphores." *Public Administration Review.*

Dalebout, Richard S., Lynn J. McKell, and Marshall B. Romney. "Legal Liability for Y2K Defects." *The CPA Journal*.

Hart, David W. "Character and Conduct in the Public Service: A Review of Historical Perspectives." *Marcel Dekker.**

Parsons, Robert J. "Enrollee Satisfaction with Health Maintenance Organizations and Its Relationship with Disenrollment." *Managed Care Interface.**

Parsons, Robert J. "Integration of Nurse Executives

into Executive-Level Administration in Utah Hospitals." *The Health Care Manager.**

Parsons, Robert J. "Room at the Top: Claim Your Spot at the Executive Level." *Nursing Management.*

Parsons, Robert J. and Gary M. Woller.
"International Health Care Reform: The Need for Comprehensive Microcomparative Analysis." *Policy Studies Review.*

Parsons, Robert J. and Gary M. Woller. "Health Care Policy Reform: A Microanalytic Model for Comparing Hospitals in the United States and Germany." *Journal of Hospital Marketing.*

Wadsworth, Lori L. "The Relationship Between Individual Power Moves and Group Agreement Type: An Examination and Model." SAM Advanced Management Journal.*

Walters, Lawrence C. "Putting More Public in Policy Analysis." *Public Administration Review.**

Woller, Gary M. "Village Banking and Institutional Sustainability: An Analysis of Nine Village Banking Programs." *MicroBanking Bulletin.*

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Where are all the BYU MPA students, you ask? Below are the employers of the Class of 2001 and hosts of our current interns.

Adult Literacy Class Coordinators | AlphaNet | American Management Systems | Arizona State Auditors | Blue Cross | Brigham Young University California Department of Finance | California State Auditors | City of Cedar Hills, Utah | City of Danville, California | City of Mayland Heights, Missouri City of Mesquite, Nevada | City of Orem, Utah | City of Sandy, Utah Community Action | Deloitte & Touche | Greater Arizona Development Authority | HELP International | Ivey & Young Law Firm | KPMG | The Church of Jesus Christ of Latter-day Saints | Marriott | Mercer | Micro-Business USA | O'Brien Krietzberg | OIA | Orem District Court | Phase 2 Consulting Proctor & Gamble | Salt Lake County | Sherwood Retirement | State of Arizona | Texas Attorney General's Office | University of Utah | US State Department | Unitus | University of Indiana | URMMA | Utah Association of Counties Utah Legislative Auditor's Office | Utah State Mail Services | Utah Valley State College | Valley Mental Health | Visalia, California Health Care Company | Western Samoa | World Bank | Zion's Bank