Chris Edward Silvia, PhD Curriculum Vitae

George W. Romney Institute of Public Service and Ethics Marriott School of Business Brigham Young University 764 TNRB Provo, Utah 84602

ACADEMIC APPOINTMENTS

2019–present	Associate Professor of Public Management
	George W. Romney Institute of Public Service and Ethics
	Marriott School of Business
	Brigham Young University, Provo, Utah
2013–2019	Assistant Professor of Public Management
	George W. Romney Institute of Public Service and Ethics
	Marriott School of Business
	Brigham Young University, Provo, Utah
2010–2013	Assistant Professor
	School of Public Affairs and Administration
	University of Kansas, Lawrence, Kansas
2007–2010	Associate Instructor
	School of Public and Environmental Affairs
	Indiana University–Bloomington, Bloomington, Indiana

ADDITIONAL APPOINTMENTS

- 2022-present Ballard Faculty Fellow, Ballard Center for Social Impact, Brigham Young University
- 2019-present Affiliated Researcher, Future Services Institute, University of Minnesota

EDUCATION

2010 **PhD**, Public Affairs, School of Public and Environmental Affairs, Indiana University (fields in public management and public policy analysis)

Dissertation: An Examination of Managerial and Leadership Behavior in Intersectoral Networks (Michael McGuire, Chair)

- 2004 **MPA**, Romney Institute of Public Management, Marriott School of Management, Brigham Young University
- 2000 **MS**, Public Health, Rocky Mountain Center of Occupational and Environmental Health, University of Utah Medical School, University of Utah
- 1996 **BS**, Health Studies, Sargent College of Allied Health Professions, Boston University

PUBLICATIONS (Peer Reviewed)

Silvia, Chris, Witesman, Eva, and Curtis Child. (2024). "The Value of Being Nonprofit: A New Look at Hansmann's Contract Failure Theory." *Nonprofit and Voluntary Sector Quarterly* 53(5), 1129-1155.

*Editors' Choice article for the October 2024 edition

- Moldogaziev, Temirlan T., Rachel M. Krause, Gwen Arnold, Le Ahn Nguyen Long, Tatyana Ruseva, Chris Silvia, and Christopher Witko. (2023). "Support for the Environment Post-Transition? Material Concerns and Policy Tradeoffs" *Review of Policy Research* 40(2):186-206.
- Witesman, Eva M., Chris Silvia, and Curtis Child. (2022). "The Enduring Role of Sector: Citizen Preferences in Mixed Markets." Journal of Public Administration Research and Theory 32(4): 765-780.

*Also selected for inclusion in JPART's "Advancing Public Administration Research and Theory through Nonprofit Studies" virtual edition.

Silvia, Chris. 2018. "Evaluating Collaboration: The Solution to One Problem Often Causes Another." *Public Administration Review* 78(3): 472–478.

- Silvia, Chris. 2018. "Picking the Team: A Preliminary Experimental Study of the Activation of Collaborative Network Members." *Journal of Public Administration Research and Theory* 28(1): 120–137.
- Silvia, Chris, and Rachel Krause. 2016. "Assessing the Impact of Policy Interventions on the Adoption of Plug-In Electric Vehicles: An Agent-Based Model." *Energy Policy* 96: 105–118.
- Moldogaziev, Temirlan, and Chris Silvia. 2015. "Fostering Affective Organizational Commitment in Public Sector Agencies: The Significance of Multifaceted Leadership Roles." *Public Administration* 19(3): 557–575.

- Getha-Taylor, Heather, Jacob Fowles, Chris Silvia, and Cullen Merritt. 2015. "Considering the Effects of Time on Leadership Development: A Local Government Training Evaluation." *Public Personnel Management* 44(3): 295–316.
 *Lead article and #1 PPM article based upon Altmetric
- Getha-Taylor, Heather, Ray Hummert, John Nalbandian, and Chris Silvia. 2013. "Competency Model Design and Assessment: Findings and Future Directions." *Journal of Public Affairs Education* 19(1): 141–171.
- Silvia, Chris. 2012. "The Impact of Simulations on Higher Level Learning." *Journal of Public Affairs Education* 18(2): 397–422.
- Silvia, Chris. 2011. "Collaborative Governance Concepts for Successful Network Leadership." *State and Local Government Review* 43(1): 66–71.
- Silvia, Chris, and Michael McGuire. 2010. "Leading Public Sector Networks: An Empirical Examination of Integrative Leadership Behaviors." *The Leadership Quarterly* 21(2): 264–277.
- McGuire, Michael, and Chris Silvia. 2010. "The Effect of Problem Severity, Managerial and Organizational Capacity, and Agency Structure on Intergovernmental Collaboration: Evidence from Local Emergency Management." *Public Administration Review* 70(2): 279– 288.
- McGuire, Michael, and Chris Silvia. 2009. "Does Leadership in Networks Matter? Examining the Effect of Leadership Behaviors on Managers' Perceptions of Network Effectiveness." *Public Performance and Management Review* 33(2): 179–206.

^{*} Lead article

Silvia, Chris E., Donald S. Bloswick, Dean S. Lillquist, and David Wallace. 2002. "An Ergonomic Comparison Between Mechanical and Manual Patient Transfer Techniques." WORK 19(1): 19–34.

PUBLICATIONS (Invited)

- Agranoff, Robert, Michael McGuire, and Chris Silvia. 2017. "Collaborative Public Management." In Foundations of Public Administration, edited by Jos C. N. Raadschelders and Richard J. Stillman II. Irvine, CA: Melvin & Leigh. 234–252.
- McGuire, Michael and Chris Silvia. 2015. "Managing Effective Collaborations." In Handbook of Public Administration, edited by James L. Perry and Robert K. Christensen. San Francisco: Wiley. 293–311.
- Getha-Taylor, Heather, Chris Silvia, and Scott Simmerman. 2014. "Individuality, Integration: Leadership Styles in Team Collaboration." The Public Manager. Summer 2014: 38–43.
- Agranoff, Robert, Michael McGuire, and Chris Silvia. 2012. "Governance, Networks, and Intergovernmental Systems." In Routledge Handbook of Public Policy, edited by Ed Araral, Scott Fritzen, Michael Howlett, M. Ramesh, and Wu Xun. London: Routledge. 361–373.
- McGuire, Michael, Robert Agranoff, and Chris Silvia. 2011. "Collaborative Management." Foundations of Public Administration Series, Public Administration Review.

PUBLICATIONS (Conference Proceedings)

- Silvia, Chris. Forthcoming. "A Public Service Governance Ecosystem." Institute for Migration Studies Working Paper Series.
- Witesman, Eva, Curtis D. Child, and Chris Silvia. 2020. "Hansmann's Contract Failure Theory: Correct but Irrelevant." Academy of Management Proceedings 2020(1), doi.org/10.5465/ AMBPP.2020.17883abstract

CONFERENCE PRESENTATIONS

Christensen, Robert, Eva Witesman, Carl Santiago, and Chris Silvia. "Theorizing Why Citizens' Ethical Expectations Differ by Sector." Presented at the 2024 Public Management Research Conference, Seattle, Washington, June 26-29, 2024.

- Silvia, Chris, and Jeffrey P. Dotson. "A Conjoint Study of the Activation of Collaborative Partners in Mandated Networks." Presented at the 2024 Public Management Research Conference, Seattle, Washington, June 26-29, 2024.
- Silvia, Chris. "A Model of a Refugee Camp Governance Ecosystem." Presented at the 2nd International Dialogue on the Governance of Refugee Camps, Athens, Greece, May 27th-29th, 2024.
- Christensen, Robert K., Chris Silvia, Greta Nasi, and Maria Cucciniello. "Does Service Ownership Influence Value Expectations? A Citizen's Sector Comparator Experiment." Presented at the 2024 International Research Society for Public Management Conference, Tampere, Finland, April 16-18, 2024.
- Witesman, Eva, Ricardo Morris, and Chris Silvia. "The Civic Knowledge Test: A New Scale of Citizen Government Knowledge" Accepted for presentation at the 2023 Public Management Research Conference, Utrecht, Netherlands, June 27-30, 2023.
- Silvia, Chris. "The Public Service Logic Ecosystem: A Governance Perspective" Presented at the 2023 International Research Society for Public Management Conference, Budapest, Hungary, April 3-5, 2023.
- Witesman, Eva, Curtis Child, and Chris Silvia. "Hansmann's Contract Failure Theory: Correct but Irrelevant?" Accepted for presentation at the 2020 American Sociological Association Annual Meeting, San Francisco, California, August 8-11, 2020.
- Witesman, Eva, Curtis Child, and Chris Silvia. "Hansmann's Contract Failure Theory: Correct but Irrelevant?" Accepted for presentation at the 2020 Annual Meeting of the Academy of Management, Vancouver, Canada, August 7-11, 2020.
- Silvia, Chris. "Public Service Dominant Logic and the Public Service Ecosystem" Accepted for presentation at the 24th Annual International Research Society for Public Management Conference, Tampere, Finland, April 22-24, 2020.
- Silvia, Chris. "Experiments in Decision Making" Presented at the 2019 International Conference of Experimental Lab for Public Management, Seoul, South Korea, December 20, 2019.

- Silvia, Chris. "Open Source Content for Building Data Science and Analytic Courses in Public Affairs" Presented at the 2019 National Association of Schools of Public Affairs and Administration Annual Conference, Los Angeles, California, October 17-18, 2019.
- Arnold, Gwen, Rachel Krause, Temirlan Moldogaziev, Tatyana Ruseva, and Chris Silvia.
 "Environmental Governance in Transition: Issue Salience and Support for Environmental Policy" Presented at the 2019 Association for Public Policy Analysis and Management Annual Conference, Barcelona, Spain, June 29-30, 2019.
- Witesman, Eva, Curtis Child, and Chris Silvia. "The Marginal Market Value of Nonprofitness." Presented at the 2019 Public Management Research Conference, Chapel Hill, North Carolina, June 11-14, 2019.
- Witesman, Eva, Curtis Child, and Chris Silvia. "The Marginal Market Value of Nonprofitness." Presented at the SNU BK21 Winter International Conference, Phoenix, Arizona, January 14-17, 2019.
- Witesman, Eva, Curtis Child, and Chris Silvia. "The Marginal Market Value of Nonprofitness." Presented at the 2018 Association for Research on Nonprofit Organizations and Voluntary Action Annual Conference, Austin, Texas, November 15-17, 2018.
- Silvia, Chris, and Jeffrey P. Dotson. "When the Team Is Picked for You: A Conjoint Study of the Activation of Collaborative Partners in Mandated Networks." Presented at the XXII International Research Society for Public Management Annual Conference 2018, Edinburgh, Scotland, April 11–13, 2018.
- Silvia, Chris. "Public Service Dominant Logic and the Coproduction of Public Services." Presented at the 5th Annual Meeting of the International Institute of Administrative Sciences Study Group on Coproduction of Public Services, Washington, DC, June 6–7, 2017.
- Silvia, Chris. "An Examination of the Selection of Collaborative Partners." Presented at the 2015 Public Management Research Conference, Minneapolis, Minnesota, June 11–13, 2015.
- Silvia, Chris "Uncovering Ways Collaborative Leaders Engender Internal and External Commitment." Accepted for presentation at the 2013 Public Management Research Conference, Madison, Wisconsin, June 20-22, 2013.
- Silvia, Chris, and Heather Getha-Taylor. "Using Experimental Simulations to Understand Collaborative Leadership Behaviors." Presented at the 2013 Annual Conference of the

6

American Society for Public Administration, New Orleans, Louisiana, March 15–19, 2013.

- Getha-Taylor, Heather, and Chris Silvia. "Emerging Trends in Leadership and Management Education and Development." Presented at the 20th Annual International Conference of the Association of Employment Practices and Principles, Vancouver, British Columbia, Canada, October 3–5, 2012.
- Silvia, Chris. "Picking the Team: An Examination of the Activation of Collaborative Network Members." Presented at the Lisbon Conference of the International Institute of Social and Economic Sciences, Lisbon, Portugal, September 9–12, 2012.
- Silvia, Chris, and Rachel Krause. "Assessing the Impact of Policy Interventions on the Adoption of Plug-In Electric Vehicles: An Agent-Based Model." Presented at the 2011 Association for Public Policy Analysis and Management Research Conference, Washington, DC, November 3–5, 2011.
- Getha-Taylor, Heather, Ray Hummert, John Nalbandian, and Chris Silvia. "MPA Competency Model Design and Assessment: Findings and Future Directions." Presented at the National Association of Schools of Public Affairs and Administration Annual Conference, Kansas City, Missouri, October 20–22, 2011.
- Agranoff, Robert, Michael McGuire, and Chris Silvia. "Putting the 'Public' Back into Collaborative Public Management." Presented at the 2011 Public Management Research Association Conference, Syracuse, New York, June 2–4, 2011.
- Moldogaziev, Temirlan, and Chris Silvia. "Leading to Motivate: The Effect of Leadership Styles on Organizational Motivation and Commitment." Presented at the 2010 Association for Public Policy Analysis and Management Research Conference, Boston, Massachusetts, November 4–6, 2010.
- Silvia, Chris. "The Impact of Simulations on Higher Level Learning." Presented at the 2010 Annual Meeting of the American Political Science Association, Washington, DC, September 2–5, 2010.
- Silvia, Chris. "Collaboration and Emergency Management." Presented at the 62nd Annual City and County Management Conference, Lawrence, Kansas, April 22–23, 2010.
- Witesman, Eva, and Chris Silvia. "Factors Affecting Participation Decisions of Disaster Response Volunteers." Presented at the 2009 Annual Conference of the Association for Research on Nonprofit Organizations and Voluntary Action, Cleveland, Ohio,

November 19–21, 2009.

- McGuire, Michael, and Chris Silvia. "How Good? The Impact of Leadership on Network Effectiveness." Presented at the 2009 Public Management Research Association Conference, Columbus, Ohio, October 1–3, 2009.
- Witesman, Eva, and Chris Silvia. "Factors Affecting Participation Decisions of Disaster Response Volunteers." Presented at the 2009 Annual Conference of the American Society for Public Administration, Miami, Florida, March 20–29, 2009.
- Silvia, Chris. "Leadership in Cross-Sectoral Networks Is Different: How Hierarchical & Cross-Sectoral Network Leadership Behaviors Vary." Presented at the 2009 Randall L. Tobias Center for Leadership Excellence Multi-Sector Forum, Indianapolis, Indiana, March 5–7, 2009.
- Silvia, Chris, and Michael McGuire. "Leading Public Sector Networks: An Empirical Examination of Integrative Leadership Behaviors." Presented at the Center for Integrative Leadership Conference, University of Minnesota, Minneapolis, Minnesota, October 5–7, 2008.
- McGuire, Michael, and Chris Silvia. "Does Leadership in Networks Matter? Examining the Effect of Leadership Behaviors on Managers' Perceptions of Network Effectiveness." Presented at the 2008 Annual Meeting of the American Political Science Association, Boston, Massachusetts, August 28–31, 2008.
- McGuire, Michael, and Chris Silvia. "The Intergovernmental Context of County Emergency Management." Presented at the 2007 Annual Meeting of the American Political Science Association, Chicago, Illinois, August 30–September 2, 2007.

GRANTS AND AWARDS

2014	BYU Faculty Development Series Curriculum Development Grant (\$300)
2012	Primary Investigator, University of Kansas New Faculty Research Grant (\$8,000)
2012	Primary Investigator, CH2M Hill Collaboration Research Grant (\$1,750)
2012	Primary Investigator, CH2M Hill Collaboration Research Grant (\$500)

2012	Co-Primary Investigator, Tulsa City Branding and Public Service Delivery Study (\$6,000)
2012	International Travel Grant, College of Liberal Arts and Science, University of Kansas (\$1,200)
2011	Center for Teaching Excellence, Best Practices Institute, University of Kansas (\$750)

FELLOWSHIPS

2021-present	Stewart L. Grow Research Fellow
2007–2010	Graduate Fellow, Randall L. Tobias Center for Leadership Excellence
1997–1999	Graduate Fellow, National Institute of Occupational Safety and Health (NIOSH)
HONORS	
2023	Marriott School Values in Action: Respect for All Award
2022	BYU Master of Public Administration Student Association Professor of the Year
2021	BYU Master of Public Administration Student Association Professor of the Year
2021	Marriott School of Business Citizenship Excellence Award
2018	Chester Newland Award Honorable Mention
2018	BYU Master of Public Administration Student Association Professor of the Year
2015	BYU Master of Public Administration Student Association Professor of the Year

2009	Teaching Award for Outstanding Associate Instructor, Indiana University, School of Public and Environmental Affairs
2004	Top Graduate, United States Air Force Basic Health Services Administration Course
2004	Beta Gamma Sigma National Scholarship Honor Society
2003	G. Roger and Marilyn M. Victor Scholarship, Romney Institute of Public Management, Brigham Young University
1998	Workers Compensation Fund of Utah, Safe Workplace Scholarship, Rocky Mountain Center of Occupational and Environmental Health, University of Utah Medical School, University of Utah

TEACHING EXPERIENCE

Brigham Young University

Quantitative Decision Analysis (MPA 632) – MPA and EMPA Core Service Design for Social Impact (MPA 638) – MPA Elective Human-Centered Design Thinking for Social Impact (MSB 377) – Required course for Global and Community Impact Minor Intergovernmental Relations and Collaborative Management (MPA 617) – MPA Elective The Art and Craft of an Academic Career in Public Service (MPA 692R)- MPA Elective Advanced Quantitative Decision Analysis (MPA 690R) – MPA Elective Operations Analytics (BUS M 461) – Undergraduate Global Supply Chain Elective

University of Kansas

Introduction to Quantitative Methods – MPA Core Public and Non-Profit Services Management – MPA Elective Interagency Collaboration – MPA Elective / Global & International Studies Core Field Project Report – MPA Elective Quantitative Methods for Public Administration – Undergraduate Core Research Experience in Public Administration – Undergraduate Elective

Indiana University

Urban Problems and Solutions - Undergraduate Core

SERVICE

Service to the Discipline

2024	Public Management Research Conference Planning Committee and Panel Chair
2021-2023	Public Administration Review Editorial Board
2021	2021 Public Management Research Conference Program Committee
2021	Chair, Membership Committee, Public and Nonprofit Section, Academy of Management
2018–2020	Member, Membership Committee, Public and Nonprofit Section, Academy of Management
2020	2020 Public Management Research Conference Program Committee
2019	2019 Public Management Research Conference Review Committee
2015	Member, The Best Book Award Committee for the Public and Nonprofit Division at the Academy of Management
2012–2014	Co-chair, Doctoral Student Consortium for the Public and Nonprofit Division at the Academy of Management Annual Meeting
2011	Job Market Panelist, Doctoral Student Consortium for the Public and Nonprofit Division at the 2011 Academy of Management Annual Meeting, San Antonio, Texas

Service to the University

2019-present	Member, BYU Diversity Network
2022	Member, Valuing Diversity Panel at the BYU New Faculty Spring Seminar
2021	Member, Valuing Diversity Panel at the BYU New Faculty Spring Seminar
2019-2022	BYU Prestigious Scholarship Committee

2019-2020	Associate Managing Director, Ballard Center Social Innovation Challenge
2018	BYU Truman Scholarship Committee
2012	KU Center for Teaching Excellence Best Practices Institute Faculty Facilitator

Service to the College

2022-present	Member, Marriott School Inclusion in Business Society Advisory Board
2021-present	Member, Marriott School of Business Curriculum Committee
2021-2022	Member, Marriott School of Business Diversity, Equity, and Belonging Advisory Group
2020- 2021	Member, Marriott School of Business Executive Inclusion Committee
2020- 2021	Member, Marriott School of Business Inclusion Committee
2019-2020	Member, Marriott School of Business Art Committee
2015–2020	Member, Marriott School of Business Healthcare Scholar Initiative Committee
2012–2013	Member, KU College of Liberal Arts and Sciences Committee on Sabbatical Leaves
2011–2012	Qualifying Exam Reader, KU Masters in Global and Interagency Studies Program
2011	External Member, Oral Qualifying Exam for Mathew Miles (Political Science)

Service to the Department

2024 MPA Program Graduate Coordinator

2024- present	MPA New Student Orientation Committee
2021-present	Co-Chair BYU MPA Curriculum Committee
2019-present	Member, BYU MPA and EMPA Admissions and Recruiting Committee
2017-present	Chair, Romney Institute Inclusion and Diversity Committee
2021–2022	Member, Romney Institute iMPAct Committee
2021	Associate Director Hiring Committee
2021	Program Manager Hiring Committee
2020–2021	Member, BYU Romney Institute Culture Committee
2020–2021	Member, BYU Romney Institute Culture Committee
2015–2021	Member, Romney Institute Research Committee
2019–2020	Member, BYU EMPA Culture Committee
2015–2020	Member, BYU MPA Curriculum Committee
2019	Assistant Director, MPA Europe Refugee and Immigration Study Abroad
2018	Member, BYU EMPA Admissions Committee
2017	Member, Romney Institute Faculty Search Committee
2015–2017	Member, Romney Institute Diversity Committee
2015	Member, BYU EMPA Admissions Committee
2014–2015	Member, Romney Institute Faculty Search Committee
2011–2014	Romney Institute of Public Management Extended Advisory Board Member
2012–2013	Member, School of Public Affairs and Administration Awards Committee

2010–2013	Member, School of Public Affairs and Administration Undergraduate Program Committee
2010–2013	School of Public Affairs and Administration Ambassador to the Center for Teaching Excellence
2010–2013	Member, School of Public Affairs and Administration Student Competencies / Learner Outcomes Committee
2010–2013	School of Public Affairs and Administration PhD Qualifying Exam Writer and Reader
2012	Member, Public Administration Hiring Committee
2011	Member, MPA Program Admissions Committee
2010	Member, Public Administration Hiring Committee

Dissertation Committees

2021	Member, Eveline de Medeiros Miranda's PhD Dissertation Committee
2012	Member, Zachary Mohr's PhD Dissertation Committee

Article Manuscript Reviews for Journals

Administration & Society American Review of Public Administration Energy Policy International Food and Agribusiness Management Review International Journal of Organization Theory and Behavior International Journal of Public Sector Management International Public Management Journal Journal of Organization Design Journal of Organization Design Journal of Political Science Education Journal of Policy Studies Journal of Public Administration Research and Theory Journal of Public Affairs Education Journal of Public and Nonprofit Affairs Nonprofit and Voluntary Sector Quarterly Public Administration Public Administration Review Public Finance and Management Public Performance and Management Review Public Personnel Management Review of Public Personnel Administration Social Policy & Administration State and Local Government Review The Leadership Quarterly Voluntas

Chapter Manuscript Reviews for Books

Cambridge University Press Oxford University Press Routledge

Community Involvement and Public Service

2018-2021	Bagpiper, Grade 5 Band, Utah Pipe Band	
2015–2017	Treasurer and Bagpiper, White Peaks Centennial Pipe Band	
PROFESSIONAL EXPERIENCE		
2004–2006	Captain, Hospital Administrator, United States Air Force, 377th Medical Group, Albuquerque, New Mexico	
2003	Public Risk Management Intern, Utah Risk Management Mutual Association, Orem, Utah	

- 1999–2002Lieutenant, Industrial Hygiene Officer, United States Navy, Portsmouth
Naval Medical Center, Portsmouth, Virginia
- 1998 Environmental and Industrial Hygiene Intern, Neste Oyj., Porvoo, Finland

CONSULTING

2015	Provo Municipal Council: Trained staff on quantitative decision analysis techniques.
2014	Peak Management Consulting: Assisted consultants with data analysis.
2013	University of Kansas Center for Research Methods and Data Analysis: Taught an advanced Stata workshop.
2010–2012	University of Kansas Center for Research Methods and Data Analysis: Taught an annual introduction to Stata workshop.

PROFESSIONAL SOCIETIES

Academy of Management: Public and Nonprofit Division Social Issues Management Division American Society for Public Administration International Public Management Network International Research Society for Public Management Public Management Research Association